



Mr T A'Hearn  
SEPA  
Strathallan House  
The Castle Business Park  
STIRLING  
FK9 4TZ

Dear Terry

I was very pleased to take our recent meeting together; I enjoyed the open discussion regarding the salmon industry and the regulation of it. I strongly believe that we can re-invigorate the relationship between Marine Harvest and SEPA and will make this a personal and professional focus for myself and my team.

During our meeting we discussed the number of unsatisfactory benthic conditions around Marine Harvest sites and the urgent need to address this, I can assure you that we have resourced this matter, giving it the highest priority. We would re-iterate our request to be allowed a number of weeks and months to put those mitigation measures in place.

We look forward to working with your local teams and I think it would be useful for you to visit some of our operations on the West Coast. In due course I would like to arrange a date for you to visit our freshwater lochs/recirculation hatcheries and seawater sites.

Yours sincerely

15 JUL 2016  
SECRETARIAT

Ben Hadfield  
Managing Director

Cc Andy Rosie  
Douglas Sinclair  
Jane Morrison  
Gareth Butterfield

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