

From: [Sinclair, Douglas](#)
To: [Rosie, Andy](#)
Cc: [Baird, Stuart](#)
Subject: Re: Innovation
Date: 12 February 2016 19:05:09

That sounds great Andy, we'll need a chance to brief the CEO beforehand as I am sure HJ will be attempting to do so from her side.

The agenda looks good, trying to delve into topics other than just really big sites and thinking about the actual strategic issues.

Scott L is the right SSPO contact if we are engaging with our CEO. He can choose to take a company CEO with him if he wishes.

Do you need me to do anything?

D

From: Rosie, Andy
Sent: Friday, February 12, 2016 05:34 PM
To: Sinclair, Douglas
Cc: Baird, Stuart
Subject: RE: Innovation

Hi Douglas, thanks for flagging.

Its been on my list of things to progress, but life has been a bit hectic recently, I think we need to give Terry a chance to lead as he proposed in his letter to Heather J. So, we need a high-level, strategic meeting, led by Terry, I suggest us three (poss. Martin M?), if possible, Heather J and SAIC, + Marine Scotland (WC and AM?).

SSPO involvement may be more challenging to get right.

I suppose invite needs to go to Scott L,

Jim G will have his own plans to the fore, so I'd prefer Scott and John to attend this 1st strategic one.

Discussion should tease out strategic drivers and objectives

- e.g. future of open-cage culture/
- sea lice control without chemicals/
- size of economic farms/
- markets we compete in (premium v commodity etc)
- other culture methods /
- supporting pump-ashore???
- Environmental footprints, reliance on fossil fuels etc (perhaps)

This should lead to more detailed discussions on detail, trials we might support, and possible sites, etc.

What do you think??

Andy

From: Sinclair, Douglas
Sent: 12 February 2016 16:49
To: Rosie, Andy
Cc: Baird, Stuart
Subject: Innovation

Hi Andy

We seem to be in a bit of limbo wrt progressing discussions around the Innovation site – unless you are aware of progress the CEO may be making? While my views on the actual idea are well known, I think we need to be seen to be progressing discussions on this idea.

Should I just get stuck in and see if we can get the necessary players around the table? I am imagining SAIC, MS plus whichever industry partner they wish – SSF I presume. With me, Stuart, Alan Hills/Andy Berkeley and perhaps an ecologist from the SEPA side, I assume you might also want to be involved? – do we need to try and also include the CEO?

I have a couple of dates when I am going to be on the mainland in March which I might be able to make work for this meeting, failing that I'll look for a separate date.

Let me know what you think.

All the best

D

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I no longer work on Mondays, normally available Tuesday - Friday.
[During absences from the office, my e-mails may be read and you may receive a response from Anne Mitchell, Senior Admin Officer in the SEPA Orkney Office.](#)

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